ARIZONA Department of Emergency and Military Affairs POLICY LETTER	POLICY LETTER NO. 10.14	
	DATE 7 July 99	OPR DEMA/JP-P
SUBJECT: Arizona National Guard Environment	REGULAR POLICY LETTER DISTRIBUTION (POLICY LETTER 10.01)	

- 1. The maintenance of an environmentally safe and healthful Arizona National Guard is of the utmost importance as part of the overall success of the mission.
- 2. Environmental concerns should never be cause for failure to train effectively toward readiness- although these concerns may require that we find a better way. We have no job or service in peacetime so important or so urgent that we cannot take time to perform our work in an environmentally sound manner. To this end, safeguarding our environment must be considered as an integral part of all activities.
- 3. The responsibility exists at all levels to protect the environment, and to minimize any adverse effects our activities may have. We must all pursue a proactive, rather than reactive approach. Accordingly, I expect commanders to be knowledgeable of established policies and regulations. The law today provides for commanders, soldiers and airmen to be held personally responsible (liable) for their actions. Your commitment today ensures a safe environment for us to train into the future.

An informed Arizona National Guard is the basis for a sound environmental program. Commanders and program managers at all levels are expected to attend available courses and apply environmental principles in the decision-making process, and while periodically reviewing training, construction and maintenance methods, in order to assess their effect on our Arizona National Guard environment.

Commitment + Training = Excellence

DAVID P. RATACZAK Major General, AZ ARNG The Adjutant General